DP WORLD

SUSTAINABLE DEVELOPMENT IMPACT DISCLOSURE PROGRESS UPDATE



November 2026

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DP WORLD

EXECUTIVE SUMMARY

01

As the first company globally to adopt and disclose our development impact across our countries of focus, we continue to advance our reporting in accordance with the Impact Disclosure Guidance. Our 2026 Sustainable Development Impact Disclosure (SDID) report builds on this foundation, applying impact measurement and monitoring to assess how our investments contribute to advancing the United Nations Sustainable Development Goals (SDGs), addressing development gaps, and supporting our broader business strategy.

This year's SDID report reflects the continued evolution of our approach to sustainable development and impact disclosure. It provides transparent insight into our strategic priorities, measurable progress, and the environmental and social outcomes associated with our investments across key regions of operation.

Building on the progress reported in previous editions, the 2026 report further strengthens our evidence-based approach to impact measurement, monitoring, and disclosure, while maintaining alignment with relevant industry standards and emerging good practice. Through consistent, credible, and publicly available information, we seek to enhance accountability and provide global capital markets and other stakeholders with a clearer understanding of the development impact generated through our investments and business activities over time.



THIS REPORT PRESENTS AN UPDATE ON OUR SUSTAINABILITY INITIATIVES AND THE RESULTS OF OUR IMPACT ASSESSMENTS ACROSS FIVE KEY COUNTRIES.

- Brazil
- Somaliland
- Senegal
- India
- South Africa

COUNTRY LEVEL DISCLOSURE

02

DP WORLD

SENEGAL CAPABILITY OVERVIEW

DP WORLD IN DAKAR

WEST AFRICA'S GATEWAY FOR TRADE

PROVIDING CAPACITY, QUALITY AND EFFICIENT SERVICES WHEN AND WHERE CUSTOMERS NEED IT.



We have been enabling trade in Senegal on the West Coast of Africa since 2008 when we were granted a 25 -year concession to exclusively manage and operate the Dakar Container Terminal.

The Senegal facility represents our largest port investment commitment in Africa. Since assuming management of the port, we have significantly upgraded and expanded the facility, establishing it as West Africa's highest-performing container terminal.

We signed an agreement with the Senegalese Government to build a container terminal in the new port of Ndayane, 50km from Dakar. The new port will serve as a regional hub to provide competitive quality services, smart and innovative end-to-end logistics and trade solutions.

NEW PORT IN NDAYANE
Budgeted to US$850 million

Increased long term commitment to fostering a culture of employee safety

Volume of trade increased by **227%** between **2008 - 2025**

IMPORT VOLUMES
rose from 120,137 TEU in 2008 to 430,216 TEU in 2025 (+258%)

Headcount in 2025 is approximately **720** direct employees.

EXPORT VOLUMES
increased from 26,064 TEU in 2008 to 82,273 TEU in 2025 (+215%)

We invested **US$339.2 million** between **2008** up to **2025**

TEU - Twenty-foot Equivalent Unit

DP WORLD

TERMINAL OVERVIEW

6
Quay cranes

710 m
Quay length

900,000
TEUs Capacity

13 m
Depth alongside (Chart Datum)

560
Reefer plugs

20
Rubber-Tyred Gantry's (RTGs)m

25,000 m²
Yard area

~720
Employees

DAKAR - BAMAKO CORRIDOR



Socio-Economic Impact Assessment



An independent Socio-Economic Impact Assessment (SEIA), conducted by Oxford Economics Africa and published in February 2026, assessed the economic and social contribution of DP World's activities in Senegal over the period 2022 - 2024.

The study quantified DP World's impact across key areas including GDP, employment, government revenues and trade, providing credible, evidence-based insights into the wider value created by its operations.

DP World was subsequently awarded the Platinum Award for Excellence in International Trade at the 2026 Africa Supply Chain Excellence Awards, recognising its contribution to creating lasting economic and social value through world-class trade infrastructure.

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SENEGAL IMPACT STRATEGY



	IMPACT INTENTIONS	SDG ALIGNMENT	KEY ACTIONS
	1. Create an integrated multimodal transportation, logistics, and industrial hub	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	• Invest in expansion projects • Improve capacity • Improve operational efficiency • Promote regional trade proliferation • Promote end-to-end logistics services
	2. Provide smart and innovative end-to-end logistics and trade solutions	8 DECENT WORK AND ECONOMIC GROWTH 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	• Improve capacity and enhance operational efficiency • Embed safety culture • Conduct training • Generate local employment opportunities
	3. Enable sustainable economic development opportunities	6 CLEAN WATER AND SANITATION 7 AFFORDABLE AND CLEAN ENERGY 8 DECENT WORK AND ECONOMIC GROWTH	• Deliver strategic community investment • Promote sustainable water use • Protect and promote healthy oceans

DP WORLD



SENEGAL PROGRESS UPDATE

INTENDED IMPACT #1: CREATE AN INTEGRATED MULTIMODAL TRANSPORTATION, LOGISTICS AND INDUSTRIAL HUB

METRIC	UNIT	BASELINE		TARGET	
Increase in volume of container throughput/increase in total cargo handled	# TEUs	VALUE	YEAR	VALUE	YEAR
		800,000	2023	875,000	2025

PROGRESS AS OF H1 2026	925,177*
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
Decrease in port dwell time	#days	VALUE	YEAR	VALUE	YEAR
		11.50	2023	11.40	2025

PROGRESS AS OF H1 2026	11.70
COMMENTARY	• At the end of H1, the dwell time is 11.70 days which is slightly higher than the target value. In the first half of 2026 , transport issues and challenges in Mali have contributed to increase dwell time of Mali-bound cargo, which has impacted the overall dwell time at the terminal.

*The progress reflects the full-year 2025 audited performance.

DP WORLD



SENEGAL PROGRESS UPDATE

INTENDED IMPACT #2: PROVIDE SMART AND INNOVATIVE END-TO-END LOGISTICS AND TRADE SOLUTIONS

METRIC	UNIT	BASELINE		TARGET	
Increase in crane performance	moves made/hour	VALUE	YEAR	VALUE	YEAR
		21	2023	**28**	**2024**

PROGRESS AS OF H1 2026	24.90
COMMENTARY	• The higher volume coupled with high yard density affects crane productivity. Focus is on improving crane performance.

METRIC	UNIT	BASELINE		TARGET	
Decrease in yard utilisation rate	%	VALUE	YEAR	VALUE	YEAR
		77	2023	**75**	**2024**

PROGRESS AS OF H1 2026	73%
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
Proportion of customers using our digital customer platform	% of digital customer transactions	VALUE	YEAR	VALUE	YEAR
		70	2023	**100**	**2024**

PROGRESS AS OF H1 2026	95%
COMMENTARY	• Customer adoption of the digital platform increased through targeted engagement with Customs, clients and shipping lines, supported by interim manual procedures implemented with Customs.

METRIC	UNIT	BASELINE		TARGET	
Decrease in accidents/ fatalities	Reportable Injury Frequency Rate (RIFR)	VALUE	YEAR	VALUE	YEAR
		0	2017	0	2027

PROGRESS AS OF H1 2026	0.32
COMMENTARY	• The RIFR result was primarily driven by the Lost Time Injury's (LTIs) recorded early in the year, which continue to influence the cumulative rate. No further LTIs have occurred since then, demonstrating improved safety performance and the effectiveness of the actions implemented.



SENEGAL PROGRESS UPDATE

INTENDED IMPACT #3: ENABLE SUSTAINABLE ECONOMIC DEVELOPMENT OPPORTUNITIES

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of women trained per Solar Mama cohort	% increase in cohort size	0	2022	100	2030

PROGRESS AS OF H1 2026	Cumulative total of 27 Solar Mamas trained.
COMMENTARY	• Concluded our third cohort of eight Solar Mamas in February 2026. Work on construction of the training centre is ongoing.

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in permanent jobs created	# of jobs sustained	525	2023	787	2027

PROGRESS AS OF H1 2026	760
COMMENTARY	• On track to meet the 2027 target.

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the proportion of women in managerial positions	%	15	2019	25	2028

PROGRESS AS OF H1 2026	23
COMMENTARY	• Female representation in managerial positions increased from 22% to 23% between 2025 and 2026. With continued focus on recruiting women in support roles and leadership development, we are confident that the target will be achieved.

DP WORLD



SENEGAL PROGRESS UPDATE

INTENDED IMPACT #3: ENABLE SUSTAINABLE ECONOMIC DEVELOPMENT OPPORTUNITIES

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the proportion of women in the workforce	%	8	2024	13	2030

PROGRESS AS OF H1 2026	10
COMMENTARY	• Large-scale recruitment over the past two years increased overall headcount, with female representation incrementally increasing each year. • Actions underway include embedding gender targets within recruitment plans, broadening sourcing channels, and promoting inclusive recruitment practices.

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Amount spent on people training and development	% increase in West African CFA franc (XOF) spent	0	2022	75	2027

PROGRESS AS OF H1 2026	144
COMMENTARY	Target achieved

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SOUTH AFRICA CAPABILITY OVERVIEW



15,500
Employees

52
Warehouses

~4,400
Fleet

719,250 sqm
Owned/Managed including
1,000 sqm at Komatipoort

~1 million km
Travelled per day

CAPABILITIES

- Freight Forwarding: Ocean and air freight, including customs clearance.
- Road Freight: Primary and secondary distribution, plus specialised transportation.
- Bulk & Corridors: Bulk transport for mining, agriculture, and industry.
- Contract Logistics: Warehousing, fulfilment, eCommerce, and value-added services.
- 4PL Solutions: End-to-end supply chain visibility through a logistics control tower, integrating resources and IT to help customers achieve KPIs.
- Ports & Terminals: Dry port at Komatipoort, providing access to India and Asia via the Port of Maputo, with multi-modal transport solutions.

DP WORLD

SOUTH AFRICA IMPACT STRATEGY



	IMPACT INTENTIONS	SDG ALIGNMENT	KEY ACTIONS
	1. Support Net Zero targets	7 AFFORDABLE AND CLEAN ENERGY	• Invest in fleet, warehouses, and depots • Adopt digital solutions • Provide training and development
	2. Promote gender and racial equality	5 GENDER EQUALITY	• Implement inclusion and diversity programmes • Create pathways for female talent • Offer mentorship and development opportunities • Educate employees on inclusion and diversity • Double the number of female colleagues in Category 2 roles in Road Freight, Logistics
	3. Ensure workforce health and safety	8 DECENT WORK AND ECONOMIC GROWTH	• Build a strong safety culture • Continuously improve through risk reduction
	4. Expand economic opportunities for marginalised groups	8 DECENT WORK AND ECONOMIC GROWTH	• Meet inclusive procurement requirements • Support small businesses (SMMEs) • Analyse procurement trends • Conduct audits
	5. Improve community healthcare access	3 GOOD HEALTH AND WELL-BEING	• Fund healthcare initiatives • Increase access for under-served communities • Create jobs for healthcare professionals • Supporting entrepreneurship
	6. Enhance community education	4 QUALITY EDUCATION	• Improve access to education and resources • Create employment opportunities
	7. Promote road safety in communities	4 QUALITY EDUCATION	• Align with global safety standards • Run safety campaigns and programmes

DP WORLD



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #1: SUPPORT NET ZERO TARGETS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in % of renewable electricity contribution toward electricity demand	%	~9	2022	20	2030
PROGRESS AS OWF H1 2026		19.70%			
COMMENTARY		Target achieved			

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in number of greener vehicles in fleet	# of greener vehicles in fleet	~150	2022	450	2030
PROGRESS AS OF H1 2026		525			
COMMENTARY		Target achieved			



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #2: PROMOTE GENDER AND RACIAL EQUALITY

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in women across the workforce in South Africa	%	22	2022	30	2030

PROGRESS AS OF H1 2026	25
COMMENTARY	• Female representation increased by almost 2% over the last year, driven by a combination of strategic promotions of women into senior leadership roles, recruitment of women into vacancies and ongoing focused programmes to support training and development of women in the workplace. Our continued focus on the Great Place to Work© survey guides our targeted actions to enhance recruitment, development, career progression, and retention of women across the organisation. • The progress reflects our ongoing commitment to advancing gender diversity and creating an inclusive workplace culture that supports women's career advancement.



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #3: ENSURE WORKFORCE HEALTH AND SAFETY

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Decrease in Lost Time Injury Frequency Rate (LTIFR) in Road Freight division of Logistics SSA business (LTIs per 1 million hours worked)	Number	4.60	2023	Year-on-year improvement in LTIFR	Annual

PROGRESS AS OF H1 2026	1.95
COMMENTARY	• Year-to-date LTIFR for Logistics in the Africa Region, driven primarily by South African activity, is at 1.95. • We continue to drive focus in achieving the goal of zero harm. Ongoing efforts include: – Frontline Worker Engagement initiative launched on DP World's Global Safety Day – Ongoing hazard reporting on Group system identifies near misses and areas for improvement

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SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #4: EXPAND ECONOMIC OPPORTUNITIES FOR MARGINALISED GROUPS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Percentage value of procurement from Black women-owned companies	%	16.10 (US$168.30 million)	2022	12.00	2025

PROGRESS AS OF H1 2026	31.45*
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Percentage of procurement from QSEs and EME companies	%	18.40	2022	30.00	2029

PROGRESS AS OF H1 2026	16.99*
COMMENTARY	• The target is aligned with the Amended Generic Codes of Good Practice, reflecting our commitment to advancing supplier diversity and transformation. • Procurement from Exempted Micro Enterprises (EMEs) and Qualifying Small Enterprises (QSEs) continues to generate valuable opportunities to deepen engagement and strengthen supplier participation across the value chain. • Insights gained through supplier engagement are informing enhancements to our Enterprise and Supplier Development (ESD) programme, supporting supplier capability, expanding supply chain participation, and contributing to long-term transformation objectives. • Achieving the Amended Codes target remains a strategic priority.

*The progress reflects the full-year 2025 audited performance.



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #5: IMPROVE COMMUNITY HEALTHCARE ACCESS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in number of patients treated each year in our funded clinics	# of patients	361,099	July 2021 – June 2022 (FY2022)	Year-on-year increase	2031
PROGRESS AS OF H1 2026		268,692			
COMMENTARY		• At baseline, there were 32 operating clinics funded by DP World; as at 30 June 2026, this number has increased to 78 clinics, representing 144% growth, which drives increases in patient consultations.			

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of nurse-preneurs and staff in our funded clinics	# of nurse-preneurs and staff	461	July 2021 – June 2022 (FY2022)	Year-on-year increase	2031
PROGRESS AS OF H1 2026		924			
COMMENTARY		• The baseline figure reflects nurses and staff permanently employed across all Unjani Clinics. Nurse and staff numbers increased in line with the expansion of the clinic network.			



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #6: ENHANCE COMMUNITY EDUCATION

METRIC	UNIT	BASELINE		TARGET	
Increase in number of libraries opened	# of libraries	VALUE	YEAR	VALUE	YEAR
		65	End 2022	100	2025

PROGRESS AS OF H1 2026	97
COMMENTARY	• Seven new libraries opened in H1 2026

METRIC	UNIT	BASELINE		TARGET	
Increase in number of learners with access to libraries	# of learners	VALUE	YEAR	VALUE	YEAR
		77,000	End 2022	110,000	2025

PROGRESS AS OF H1 2026	118,769
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
Increase in number of jobs created for library assistants	# of jobs created	VALUE	YEAR	VALUE	YEAR
		65	End 2022	100	End 2025

PROGRESS AS OF H1 2026	97
COMMENTARY	• Seven new jobs were created in H1 2026, through the opening of seven new libraries.



SOUTH AFRICA PROGRESS UPDATE

INTENDED IMPACT #7: PROMOTE ROAD SAFETY IN COMMUNITIES

METRIC	UNIT	BASELINE		TARGET	
Increase in cumulative number of learners reached with road safety awareness through our funded programme	# of learners	VALUE	YEAR	VALUE	YEAR
		1.50 million	Beginning 2023	1.70 million	End 2025
	PROGRESS AS OF H1 2026	1.80 million			
	COMMENTARY	Target achieved			

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SOMALILAND CAPABILITY OVERVIEW



DP WORLD IN BERBERA

A MULTIPURPOSE PORT ENHANCING SOMALILAND LOGISTICS

Our terminal at the Port of Berbera - the only prominent multipurpose port in Somaliland - is the new integrated maritime, logistics and industrial hub in the Horn of Africa. We contribute directly to Somaliland's economy and those of neighbouring countries.

- Most modern container terminal in the Horn of Africa
- Extensive bulk and breakbulk handling facilities
- Liquid cargo handling capability
- Modern Special Economic Zone

BECOMING THE PORT OF CHOICE FOR CUSTOMERS IN THE HORN OF AFRICA

Safe, secure, efficient handling and transport across Somaliland, Ethiopia and the Horn of Africa

Leveraging digital systems using state-of-the-art technology to heighten efficiency

Since our work began in **2017**, vessel productivity at the Port has increased by **450%**

Container volume increased by **30%** and general cargo by **90%**

With an increased berth of **400M,** the port is ready to serve up to Triple E vessels

Vessels berth on arrival

The number of container vessels received has doubled to **14-16** per month

500 000 TEU capacity annually -increasing to **2 MILLION** by the end of our expansion phase

Thousands of direct and indirect jobs created -with majority local employment among our **1,300** employees

Most top liners are present

Capacity to transport up **4 MILLION** heads of livestock annually

DP WORLD

TERMINAL OVERVIEW

3
Quay cranes

1,050 m
Quay length

500,000
TEUs Capacity

17 m
Depth alongside (Chart Datum)

336
Reefer plugs

8
RTGS

325,000 m²
Yard area

1,300+
Employees

BERBERA - ADDIS ABABA CORRIDOR



SOMALILAND IMPACT STRATEGY



	IMPACT INTENTIONS	SDG ALIGNMENT	KEY ACTIONS
	1. Increase exports and improve overall logistics efficiency	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	• Invest in port and ancillary infrastructure • Provide catalytic investment • Invest in impactful community initiatives
	2. Improve sustainability of operations	5 GENDER EQUALITY 8 DECENT WORK AND ECONOMIC GROWTH 13 CLIMATE ACTION 14 LIFE BELOW WATER	• Improve operational and process efficiency • Implement action plans, including country-specific decarbonisation • Increase renewable energy supply • Establish a Marine Protected Area (MPA) • Implement progressive labour laws • Educate employees through inclusion and diversity (I&D) initiatives • Implement programmes for female leadership pathways • Provide mentorship, talent development, and succession planning • Provide training and development programmes • Empowering women
	3. Enhance education and administrative capacity at Berbera regional hospital	3 GOOD HEALTH AND WELL-BEING 4 QUALITY EDUCATION	• Provide facilities to treat trauma patients • Employ specialists • Invest in education • Increase retention rate of teachers in rural areas • Improve access to secondary education

DP WORLD



SOMALILAND PROGRESS UPDATE

INTENDED IMPACT #1: INCREASE EXPORTS AND IMPROVE OVERALL LOGISTICS EFFICIENCY

METRIC	UNIT	BASELINE		TARGET	
Decrease in days in storage	# days	VALUE	YEAR	VALUE	YEAR
		14	2017	7	2028
PROGRESS AS OF H1 2026		8			
COMMENTARY		• On track to achieve target by 2028.			

METRIC	UNIT	BASELINE		TARGET	
Decrease transit time (port-to-port)	Voyage time in weeks	VALUE	YEAR	VALUE	YEAR
		8	2017	3	2027
PROGRESS AS OF H1 2026		3			
COMMENTARY		Target achieved			

METRIC	UNIT	BASELINE		TARGET	
Decrease in truck in and out time (train, barge)	# minutes	VALUE	YEAR	VALUE	YEAR
		45	2017	30	2027
PROGRESS AS OF H1 2026		30			
COMMENTARY		Target achieved			

METRIC	UNIT	BASELINE		TARGET	
Increase in total number of containers handled	# TEUs	VALUE	YEAR	VALUE	YEAR
		143,256	2023	435,000	2030
PROGRESS AS OF H1 2026		107,842			
COMMENTARY		• A cumulative total of 107,842 TEUs was handled. The business remains focused on increasing throughput, enhancing operational performance, and driving volume growth to support achievement of the 2030 target, amid challenging conditions.			

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SOMALILAND PROGRESS UPDATE

INTENDED IMPACT #2: IMPROVE SUSTAINABILITY OF OPERATIONS

METRIC	UNIT	BASELINE		TARGET	
Coral reef transplanted	% of habitat offset area	VALUE	YEAR	VALUE	YEAR
		75	2023	100	2028

PROGRESS AS OF H1 2026	76
COMMENTARY	• Monitoring indicates strong establishment and continued growth of translocated corals, with further coral translocation activities on track for completion by 2028.

METRIC	UNIT	BASELINE		TARGET	
Decrease in GHG Emissions	kgCO2e/Modified TEU	VALUE	YEAR	VALUE	YEAR
		30.30	2022	21.20	2030

PROGRESS AS OF H1 2026	30.80
COMMENTARY	• Emission intensity increased and is higher than our yearly target, due to the current geopolitical environment. • Over time we anticipate to reach our target.

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SOMALILAND PROGRESS UPDATE

INTENDED IMPACT #2: IMPROVE SUSTAINABILITY OF OPERATIONS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the proportion of women in managerial positions	%	7.60	2023	20	2030

PROGRESS AS OF H1 2026	10
COMMENTARY	• A talent pipeline and targeted training programmes are in place to support women's development, ensuring progress remains on track with established targets. • Four women are now due for completion of training at the end of 2028, keeping delivery aligned with the plan.

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in individuals trained	US$ million spent on people training and development	0.02	2017	6	2030

PROGRESS AS OF H1 2026	3.22
COMMENTARY	• Employee capability building remains an ongoing priority, in line with business objectives and employee growth. • Progress reported represents the cumulative total achieved since the baseline year.



SOMALILAND PROGRESS UPDATE

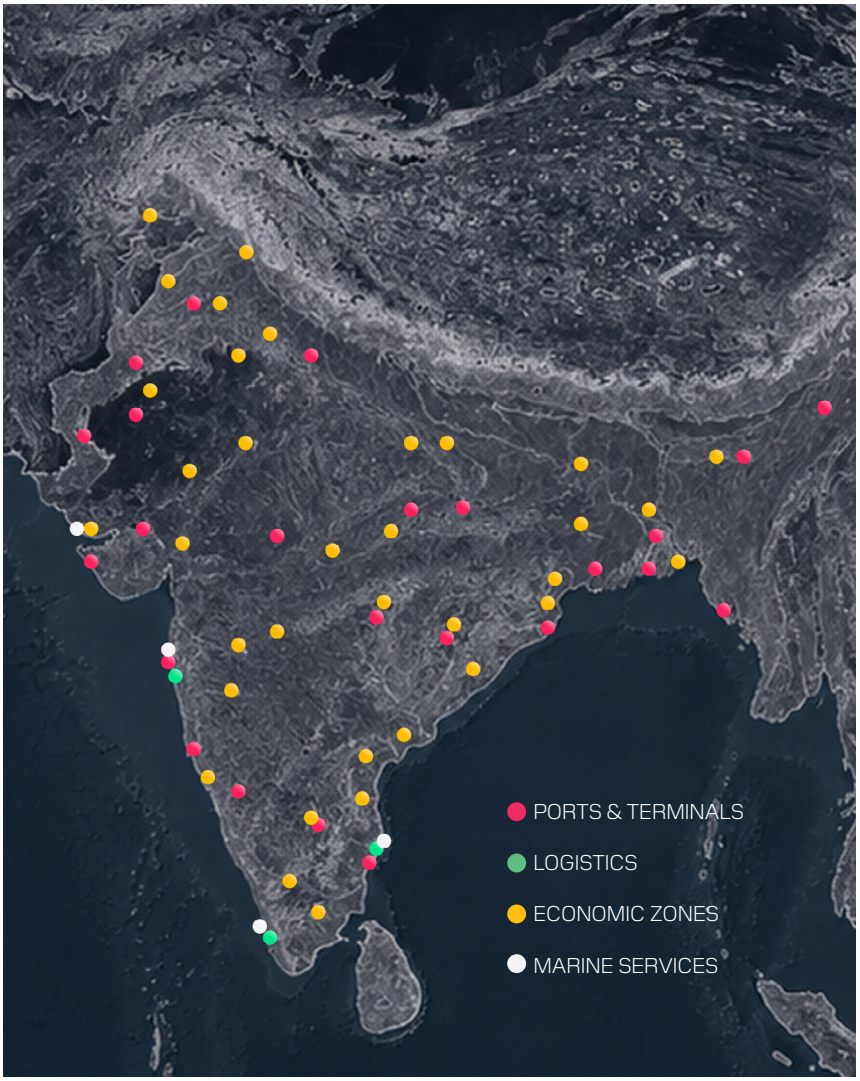
INTENDED IMPACT #3:
ENHANCE EDUCATION AND ADMINISTRATIVE CAPACITY AT BERBERA REGIONAL HOSPITAL

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase the proportion of operational costs in the trauma centre that is funded by its own revenue	%	20	2023	100	2030
PROGRESS AS OF H1 2026		50			
COMMENTARY		• The Trauma Centre has strengthened its financial position over the past seven months, enabling DP World to reduce 18.50% of monthly donation support. This demonstrates a pathway to improved sustainability.			

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of scholarships provided	# of scholarships provided	0	2017	82	2031
PROGRESS AS OF H1 2026		32			
COMMENTARY		• Continued progress with scholarships remains a priority, in line with the established target.			

DP WORLD

INDIA CAPABILITY OVERVIEW



HIGHLIGHTS

- The only operator present in three major ports, handling a quarter of India's EXIM cargo.
- Capable of designing and delivering both standard and bespoke multimodal logistics solutions.
- Possesses an unrivalled portfolio of assets and services developed over three decades.

6
Ports & Terminals
(1 under development)

6
Container Freight Stations

8
Inland Rail Terminals

90+
Container & SFTO Rakes

3
Free Trade Zones

250+
Express Cargo Centres

5+
Million sq.ft. warehouse space

Freight Forwarding Services

Trade Finance Solution

NVOCC and feeder services

Digital Logistics Platform
(Logistics.dpworld.com)

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INDIA IMPACT STRATEGY



IMPACT INTENTIONS	SDG ALIGNMENT	KEY ACTIONS
1. Empower manufacturers to reach new markets and expand foothold in conventional markets	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	• Enhance operational efficiency • Upgrade Cochin Port facilities • Develop Logistics Parks and Inland Container Depots (ICDs) • Invest in rail logistics • Enhance rail logistics with technology
2. Increase foreign direct investment in India through free trade zones	17 PARTNERSHIPS FOR THE GOALS	• Invest in Free Trade and Warehouse Zones (FTWZs) • Enhance connectivity with ports • Develop infrastructure and provide incentives • Focus on Special Economic Zone (SEZ) development • Promote synergies and knowledge transfer
3. Increase access to global trade for SMEs through the expansion of digital channels	17 PARTNERSHIPS FOR THE GOALS	• Establish technology centres and digital platforms • Launch of Trade Finance platform
4. Improve technical skills in local communities	4 QUALITY EDUCATION	• Implement global education and training initiatives • Collaborate with TeamLease Education Foundation • Engage local communities • Monitor and evaluate progress
5. Reduce CO2 emissions	13 CLIMATE ACTION	• Launch group-wide decarbonisation programme • Initiate Mundra-specific initiatives • Invest in Cochin sustainability projects • Develop Chennai Free Trade Warehousing Zone (FTWZ) with green focus • Advance Nhava Sheva Business Park sustainability
6. Increase the share of renewable energy	7 AFFORDABLE AND CLEAN ENERGY	• Source green power • Procure renewable energy • Install solar power systems
7. Promote gender-equality	5 GENDER EQUALITY	• Implement UDAAN and Nayi Disha • Upskilling Programmes • Enforce gender diversity policies • Support employee resource groups

DP WORLD



INDIA PROGRESS UPDATE

INTENDED IMPACT #1: EMPOWER MANUFACTURERS TO REACH NEW MARKETS AND EXPAND FOOTHOLD IN CONVENTIONAL MARKETS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Road to Rail conversion (Increase in container volume carried by Rail)	TEUs / P.A.	100	2023	12,000	2028

PROGRESS AS OF H1 2026	14,607
COMMENTARY	Target achieved

INTENTION #2: INCREASE FDI IN INDIA THROUGH FREE TRADE ZONES

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of international customers using FTWZ in India	# of customers	25	2023	50	2028

PROGRESS AS OF H1 2026	122
COMMENTARY	Target achieved

INTENDED IMPACT #3: INCREASE ACCESS TO GLOBAL TRADE FOR SMES THROUGH THE EXPANSION OF DIGITAL CHANNELS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of SMEs served directly	# of SMEs	1,500	2022	5,000	2027

PROGRESS AS OF H1 2026	3,962
COMMENTARY	• In the last 12 months, 1,849 SMEs have been onboarded through digital channels, increasing the total number of SMEs served directly to 3,962.

DP WORLD



INDIA PROGRESS UPDATE

INTENDED IMPACT #4: IMPROVE TECHNICAL SKILLS IN LOCAL COMMUNITIES

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Number of students trained	Total number of students / undergraduates trained	5,000	2023	8,000	2027
PROGRESS AS OF H1 2026		8,000			
COMMENTARY		Target achieved			

INTENDED IMPACT #5: REDUCE CO2 EMISSIONS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
CO2 equivalent emissions	Absolute KT CO2 emissions	94	2022	Scope 1: 42% reduction Scope 2: 62% reduction	2030
PROGRESS AS OF H1 2026		39.98			
COMMENTARY		• YTD scope 2 emissions across P&T have decreased 62.56% driven primarily by green power procurement through Open Access PPAs at Nhava Sheva International Container Terminal and Nhava Sheva India Gateway Terminal (11.95 MWp), supplemented by 1.6 MWp of captive solar capacity at these facilities. • Additional renewable energy investments include 1 MWp captive solar at India Gateway Terminal Pvt. Ltd Cochin and 200 kWp at Chennai, despite regulatory and infrastructure challenges. • Furthermore, the purchase of 27,527 MWh of IRECs significantly contributed to offsetting Scope 2 emissions.		

INTENDED IMPACT #6: INCREASE THE SHARE OF RENEWABLE ENERGY

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Share of renewable energy sourced at our facilities	% of total power consumed	2.17	2019	60	2030
PROGRESS AS OF H1 2026		68.77%			
COMMENTARY		Target achieved			



INDIA PROGRESS UPDATE

INTENDED IMPACT #7: PROMOTE GENDER-EQUALITY

METRIC	UNIT	BASELINE		TARGET	
Women in the organisation	% of women in total workforce	VALUE	YEAR	VALUE	YEAR
		3	2020	15	2028

PROGRESS AS OF H1 2026	8.55% (On-roll) 12.4% (Contractor)
COMMENTARY	• On track with established target, a focused hiring drive for Persons with Disabilities is underway, supporting broader workforce diversity and inclusion objectives.

METRIC	UNIT	BASELINE		TARGET	
Women Workforce	# of jobs created	VALUE	YEAR	VALUE	YEAR
		126	2020	2,400	2028

PROGRESS AS OF H1 2026	341 (Total Number of on-roll female employees) 1,714 (Total number of off-roll female employees)
COMMENTARY	• A role-based hiring approach is being adopted to support diversity objectives by aligning talent requirements with inclusive workforce needs across functions, keeping us on track with the established target.

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BRAZIL CAPABILITY OVERVIEW



DP WORLD IN SANTOS

DP World in Santos is one of Brazil's leading container terminals, providing world-class port infrastructure and integrated logistics solutions that enable safe, efficient and sustainable trade.

- 100% renewable electricity
- Electrification of RTG fleet to reduce emissions
- Continued investment in operation efficiency and decarbonisation

PORTS & TERMINALS

848,500 M2 AREA

2,300+ TEAM MEMBERS

1,100 M BERTH LENGTH

+2,000 DIRECT AND
+5,000 INDIRECT JOBS

1.40 M TEUS ANNUAL HANDLING CAPACITY

4,480 M RAIL LANE

1,120 PLUGS FOR REFRIGERATED CONTAINERS

DP WORLD



IMPACT INTENTIONS	SDG ALIGNMENT	KEY ACTIONS
1. Increase exports and improve overall logistics efficiency in Santos	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	• Continue terminal expansion to 1.7M TEU capacity • Improve operational efficiency • Strengthen rail connectivity
2. Improve the agricultural sector in the country by boosting exports and imports	2 ZERO HUNGER	• Implement the Seeds Project • Continue expanding pulp export capacity • Improve agricultural logistics infrastructure • Support long-term growth in bulk and agricultural logistics
3. Provide social services to local communities	4 QUALITY EDUCATION 8 DECENT WORK AND ECONOMIC GROWTH	• Expand education and technical training • Collaborate with Teach For All
4. Improve the sustainability of operations	6 CLEAN WATER AND SANITATION 12 RESPONSIBLE CONSUMPTION AND PRODUCTION	• Continue improving water reuse efficiency • Maintain waste diversion through energy recovery • Deliver ongoing decarbonisation initiatives • Continue mangrove and conservation programmes
5. Improve employment generation	8 DECENT WORK AND ECONOMIC GROWTH	• Support employment growth through terminal expansion • Continue investing in infrastructure modernisation • Develop workforce capacity through technical training
6. Reduce CO2 emissions and intensity	13 CLIMATE ACTION	• Investment in electrification • Transition to electric power for RTGs
7. Increase the share of renewable energy	7 AFFORDABLE AND CLEAN ENERGY	• Maintain 100% renewable electricity through I-RECs • Continue evaluating on-site renewable energy opportunities
8. Promote gender equality	5 GENDER EQUALITY	• Expanded diversity and inclusion programmes • Continue increasing female participation across the workforce

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BRAZIL PROGRESS UPDATE

INTENDED IMPACT #1: INCREASE EXPORTS AND IMPROVE OVERALL LOGISTICS EFFICIENCY IN SANTOS

METRIC	UNIT	BASELINE		TARGET	
Decrease in storage time at port terminals	hour	VALUE	YEAR	VALUE	YEAR
		8	2024	7	2029

PROGRESS AS OF H1 2026	5.8
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
Increase in freight volume carried by rail	TEUs /P.A.	VALUE	YEAR	VALUE	YEAR
		20,827	2023	37,008	2028

PROGRESS AS OF H1 2026	11,790
COMMENTARY	• With H1 2026 freight volumes reaching 11,790 TEUs, performance is progressing well towards the target. Continued collaboration and operational efficiency initiatives are supporting further growth in rail freight volumes.

METRIC	UNIT	BASELINE		TARGET	
Decrease in truck in and out time (train, barge)	# hours	VALUE	YEAR	VALUE	YEAR
		0.69	2024	0.70	2029

PROGRESS AS OF H1 2026	0.64
COMMENTARY	• Performance is slightly inside the target with continued refinements to keep the KPI in alignment with 2029 objective.

METRIC	UNIT	BASELINE		TARGET	
Increase in total number of containers handled	# TEUs	VALUE	YEAR	VALUE	YEAR
		1,091,526	2023	1,719,175	2029

PROGRESS AS OF H1 2026	720,600
COMMENTARY	• Performance is progressing well towards the annual target, with 720,600 TEUs handled in H1 2026. The deployment of 15 electric Internal Transfer Vehicles (eITVs) and three electric Rail-Mounted Stacker Cranes (eRS) is expected to further enhance operational capacity and support continued growth in container volumes.



BRAZIL PROGRESS UPDATE

INTENDED IMPACT #2: IMPROVE THE AGRICULTURAL SECTOR IN THE COUNTRY BY BOOSTING EXPORTS AND IMPORTS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the number of exports of pulp	Million tonnes per annum	3.50	2024	5	2029

PROGRESS AS OF H1 2026	2.39
COMMENTARY	• Pulp export volumes continued to contribute to Brazil's export growth, reaching 2.39 million tonnes in H1 2026, supported by sustained demand and continued agricultural and forestry trade flows, with the indicator on track to achieve the target.

INTENDED IMPACT #3: PROVIDE SOCIAL SERVICES TO LOCAL COMMUNITIES

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase number of students trained	Total number of students / undergraduates trained	60	2023	120	2030

PROGRESS AS OF H1 2026	158
COMMENTARY	Target achieved

DP WORLD



BRAZIL PROGRESS UPDATE

INTENDED IMPACT #4: IMPROVE THE SUSTAINABILITY OF ITS OPERATIONS

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in water savings from improved irrigation, stormwater and rainwater capture, groundwater recharge and/or the reuse of highly treated wastewater	m^3/year	561	2023	617	2024

PROGRESS AS OF H1 2026	674
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Decrease in volume of non-recyclable waste reduced	Kg/Modified TEU	0.34	2023	0.32	2024

PROGRESS AS OF H1 2026	0.09
COMMENTARY	Target achieved

INTENDED IMPACT #5: IMPROVE EMPLOYMENT GENERATION

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in employment generation	# of jobs created	1,748	2024	5,000	2030

PROGRESS AS OF H1 2026	2,332
COMMENTARY	• Employment continues to increase in line with the terminal's expansion to 1.6 million TEU capacity, supporting progress toward the 2030 target.

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BRAZIL PROGRESS UPDATE

INTENDED IMPACT #6: REDUCE CO2 EMISSIONS AND INTENSITY

METRIC	UNIT	BASELINE		TARGET	
Decrease in CO2 equivalent emissions	Tonnes CO2	VALUE	YEAR	VALUE	YEAR
		Scope 1&2: 13,930	2023	Scope 1&2: 7,719 Scope 3: 1,575	2027
	PROGRESS AS OF H1 2026	Scope 1&2: 5,147 Scope 3: 2,088			
	COMMENTARY	• The successful electrification of the RTG fleet has significantly reduced diesel consumption, resulting in a substantial reduction in Scope 1 and 2 emissions. The planned introduction of additional electric Internal Terminal Vehicles (ITVs) in Q4 2026 is expected to further reduce emissions.			

METRIC	UNIT	BASELINE		TARGET	
CO2 emissions intensity reduction	kgCO2e/ Modified TEU	VALUE	YEAR	VALUE	YEAR
		Absolute: 13.70 Scope 1 &2: 10.70 Scope 3: 2.20	2023	Absolute: 7.90 Scope 1 &2: 6.20 Scope 3: 1.30	2027
	PROGRESS AS OF H1 2026	Absolute: 8.10 Scope 1&2: 5.90 Scope 3: 2.40			
	COMMENTARY	• The full implementation of RTG electrification, together with increased operational productivity, has significantly reduced emissions intensity. The addition of electric ITVs as part of the terminal expansion is expected to deliver further improvements.			



BRAZIL PROGRESS UPDATE

INTENDED IMPACT #7: INCREASE THE SHARE OF RENEWABLE ENERGY

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Share of renewable energy sourced at our facilities	% of total power consumed	100	2023	100	2030

PROGRESS AS OF H1 2026	100
COMMENTARY	Target achieved

INTENDED IMPACT #8: PROMOTE GENDER-EQUALITY

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in the female participation in the MentorHer programme	# of women trained in Brazil	7	2024	12	2030

PROGRESS AS OF H1 2026	29
COMMENTARY	Target achieved

METRIC	UNIT	BASELINE		TARGET	
		VALUE	YEAR	VALUE	YEAR
Increase in % of women in the organisation	% of women in total workforce	16	2024	20 (minimum) up to 50	2030

PROGRESS AS OF H1 2026	19.6
COMMENTARY	• Female representation was 19.60% as at June 2026. The 'Elas na Operação' programme continues to support the recruitment and career development of women in operational roles, contributing to long-term progress toward the 2030 target.

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