



DP WORLD

DRIVING GROWTH FOR THE DOMINICAN REPUBLIC'S
ECONOMY AND COMMUNITIES:

THE DP WORLD EFFECT

THE SOCIOECONOMIC IMPACT OF DP WORLD'S CAUCEDO PORT



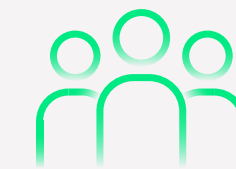
**\$13.3
BILLION**

in total trade value of
goods transited through
Caucedo terminal



**\$269
MILLION**

national GDP
supported by
Caucedo terminal



**4,990
JOBS**

in Dominican Republic
supported by Caucedo
terminal



**\$2.4
BILLION**

increase in goods exports by
2035 – Boost attributable to
Caucedo infrastructure



1.2%

productivity increase per worker
by 2035 – Boost attributable to
Caucedo terminal



2,870

jobs supported in Ozama
Region by Caucedo
terminal



1,240

jobs for women throughout the
Dominican Republic supported
by Caucedo terminal

Boca Chica, a coastal municipality in the Ozama Region of the Dominican Republic, is home to DP World in the Dominican Republic, operating on the Caucedo Peninsula, a major gateway for international trade. In 2024, this terminal handled goods worth approximately \$13.3 billion in total trade value, measured at the point they leave the exporting port. This reflects the significant volume moving through Caucedo and its role in connecting the Dominican Republic to global markets.

Further, the port and terminal operations contributed an estimated \$269 million to the Dominican Republic’s GDP in 2024, of which \$219 million accrued in the Ozama Region, equivalent to 0.55% of the local economy. This activity supported 4,990 jobs nationwide, including 2,870 in the Ozama Region, and generated \$15 million in tax revenues. Together, these figures illustrate how Caucedo contributes not only to economic output, but also to employment and livelihoods at both a local and national level.

Some development gaps still persist. While the Dominican Republic’s GDP has expanded rapidly and per-capita income now exceeds \$23,400, poverty remains widespread.¹ Across the country, almost one in four people are estimated to live in poverty and many lack basic necessities.² General unemployment, particularly for young people, and ongoing inequality indicate that different groups and areas benefit from the Ozama Region’s economic growth to differing degrees.

The DP World terminal located at the Caucedo Peninsula is a prime example of how trade can positively shape lives. As a major gateway for the Dominican Republic, the port connects businesses to world markets while supporting a spectrum of careers both at the port and in the wider economy, enabling more predictable income for everyday workers. Alongside this, community and education programmes, delivered with local partners, demonstrate how viewing trade as more than just transporting goods,

but as a catalyst for shared prosperity, can advance broader social progress.

This report explores these dynamics by first touching on the socioeconomic realities facing Boca Chica, and more widely, Santo Domingo’s communities. It then assesses the port’s economic, employment and connectivity contributions through independent analysis by Oxford Economics. This offers a view of how trade infrastructure, when paired with attention to local priorities, can be part of broader change.

It’s an idea that sits at the heart of what we refer to as the DP World Effect: when trade thinks beyond infrastructure to transform industries, it can unleash new opportunities for communities and drive economic impact.

NOTE: In this study, results are presented at the Ozama Region level, which includes Santo Domingo, Boca Chica and the Caucedo peninsula. The Ozama Region broadly corresponds to what many leaders will recognise as Greater Santo Domingo.

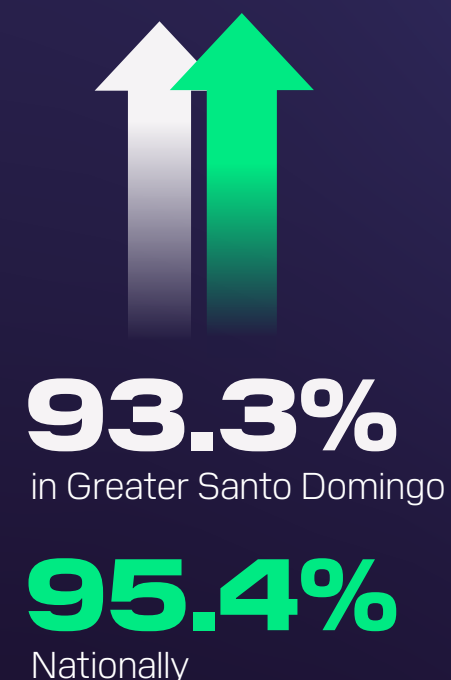


OVERVIEW OF SANTO DOMINGO

GROWTH AND OPPORTUNITY

The economic and social landscape of Santo Domingo is characterised by strong economic performance alongside persistent development challenges. As the country's largest regional economy, Santo Domingo accounts for 41% of national GDP, reflecting its role as the Dominican Republic's primary centre for trade, services, logistics and tourism. Yet this aggregate prosperity masks underlying disparities: many households still experience overlapping gaps in education, income security and living standards—patterns that mirror broader national inequalities.³

EDUCATION AND TOURISM



Santo Domingo has made notable progress on headline education outcomes. Literacy rates are high - estimated at 93.3% in Greater Santo Domingo and 95.4% nationally - but these averages conceal variations in education quality and access, particularly outside core urban areas. These disparities affect how well young people can transition into skilled, formal employment, even in a fast-growing economy.^{4,5}

Tourism remains a central pillar of local livelihoods, particularly in Boca Chica, one of the region's best-known beach destinations. However,^{6,7} while this area continues to generate employment, the work is often an informal and seasonal source of income.



BOCA CHICA: WHERE GROWTH AND INCLUSION INTERSECT



For generations, families in Boca Chica have relied on fishing, small-scale trade and beach-based tourism. Over time, the area has also evolved into a strategic logistics and maritime hub, anchored by the development of the Caucedo terminal and its surrounding industrial and free-zone activities. This transformation has brought new investment and employment opportunities, positioning the terminal as part of the Dominican Republic's near-shoring and trade platform.

At the same time, Boca Chica reflects the tensions inherent in this transition. While terminal-led growth has increased job opportunities and economic output, many households continue to face challenges linked to inequality. Greater inclusion will depend on whether the growth in trade and logistics is matched by pathways that enable local residents – especially young people and women – to access skilled and stable work, alongside traditional careers.

The sections that follow examine how DP World's terminal, located in the Caucedo area, though not named "Caucedo" operates within this context.

CAUCEDO'S INTERNATIONAL PORT

A GATEWAY PORT

DP World in the Dominican Republic, operating at the Caucedo terminal in the municipality of Boca Chica, manages a privately operated facility that is strategically located 25 km from the political and commercial capital, Santo Domingo. This position enables the efficient redistribution of cargo to the Caribbean, the United States, and markets across Central and South America, making the terminal one of the most important logistics hubs in the region.

Based on operational data provided by DP World in the Dominican Republic as part of Oxford Economics' independent study, the Caucedo terminal offers:

\$13.3 BILLION in total
trade value (FOB) of goods transited through DP World's port

An annual capacity of
2.2 MILLION TEU

22 direct connections to
foreign ports with 20 weekly ship calls

22 services operating
from the port and 12 shipping lines

70% of the country's containerised
imports entered through the Caucedo terminal⁸

Exporters and importers operating in this region benefit from faster and more dependable shipping. This boosts their competitiveness at home and abroad. For Santo Domingo and nearby areas, the port has also diversified and grown the job market through roles like trucking, maintenance and administration, supporting daily life and making it easier for goods and people to get around.

ECONOMIC CONTRIBUTION

GDP AND TAX

DP World’s terminal operations, located in the Caucedo area of the municipality of Boca Chica, contribute to both the national economy of the Dominican Republic and the regional economy of the Ozama Region (Greater Santo Domingo). These impacts are presented separately below.

In the Ozama Region alone, the port’s gross value-added contribution to GDP of \$219 million supports 2,870 jobs. On a per-worker basis, each port’s employee is associated with around \$90,357 in gross value added, compared to roughly \$36,762 per worker in the state’s broader transport and storage sector. Higher productivity can translate into better-paid, more secure jobs and higher tax revenues, supporting public services and household incomes.

Oxford Economics estimates that in 2024, the port’s operations:

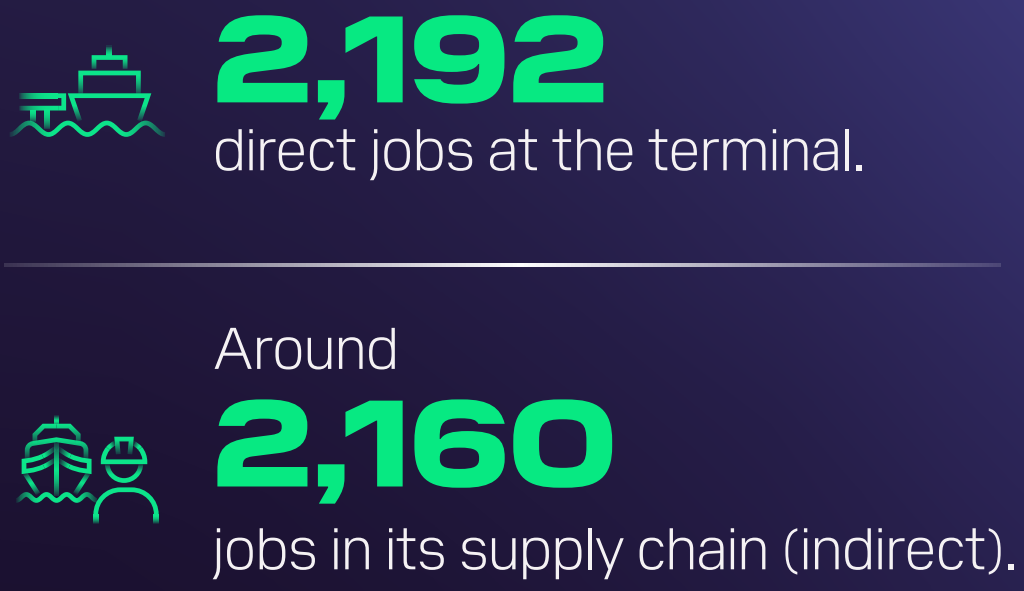


This contribution to the Dominican Republic’s economy is composed of:



JOBS AND LIVELIHOODS

In total, the terminal supported approximately 4,987 jobs across the Dominican Republic in 2024:



Of these, 2,870 jobs were in the Ozama Region. These roles span:



PEOPLE & SKILLS

YOUTH OPPORTUNITIES

Caucedo port has a strong cohort of younger employees. In 2024, Oxford Economics estimates that approximately 650 jobs supported by the port across the Dominican Republic were held by individuals aged 24 and under.

For young people, DP World's internal training programmes offer a concrete pathway into skills-based employment in a modern, technology-enabled sector. These individuals get to start their careers with a globally recognised company and benefit from on-the-job training programmes. The programmes include introductory, technical and advanced training courses, as well as certificates and executive qualifications in logistics, ports, maritime and manufacturing.

These skills can help people move into higher-level jobs or work in logistics, manufacturing or infrastructure in Ozama or other parts of the Dominican Republic.

WOMEN IN AND AROUND THE PORT

Throughout the worldwide economy, the transport and storage sector is one of the most male-dominated sectors. For Caucedo, Oxford Economics estimates that women account for 9% of the port's direct employment. However, when the wider economic activity supported through supply-chain linkages and wage-financed consumption is included, the port supports around

 **1,200**

1,200 jobs for women across Dominican Republic. As a result, nearly 25% of all port-linked jobs in the country are held by women.



OPENING ROUTES FOR BUSINESS

The port's role in the Ozama Region includes facilitating efficient container movement and enhancing access to domestic and overseas markets.

Using UNCTAD's Liner Shipping Connectivity Index (LSCI) as a proxy for maritime integration, Oxford Economics modelled how DP World's presence in Ozama affects Dominican Republic's export capacity and productivity. Their analysis suggests that DP World's operations in Ozama are associated with:



9.5%
increase in Dominican Republic long-run goods exports.

1.2%
increase in long-run productivity by 2035.

**BY 2035,
THIS COULD
CORRESPOND
TO:**

Around
**\$2.4
BILLION**
in additional goods exports.

Around
**\$2.4
BILLION**
in additional GDP.

**MORE SERVICES AND SHIP CALLS, AND A
BROADER SET OF DIRECT ROUTES, CAN MEAN:**



The option to choose routes with fewer trans-shipments and lower risk.



Greater reliability in meeting overseas delivery schedules.



Realistic opportunities for medium-sized manufacturers and traders to scale exports.

For local producers, having consistent and varied connections from Ozama can help make exporting a regular and reliable part of their business.

EDUCATION & OPPORTUNITY

INVESTING IN THE NEXT GENERATION

Economic activity at a port can create jobs, but education determines who is equipped to benefit from them. In this Region, initiatives that improve schooling and skills in port-adjacent communities are especially important.



DP WORLD ACADEMY:

This global scheme from DP World delivers higher education and technical training in logistics, ports, maritime and manufacturing. Its programmes are tailored to the Dominican logistics sector's needs and include introductory, technical, advanced and executive courses.

The academy has formed a collaboration agreement with Barna Management School in 2020 to offer training in these key fields. This partnership will support the development of professionals in the country's supply chain sector.

OPPORTUNITY FOR THOSE AT RISK: VISIÓN FUTURO

DP World funds the Visión Futuro programme in the Dominican Republic in collaboration with Entrena SRL and other partner organisations in the municipality of Boca Chica.

The programme creates a network of productive citizenship and community services to support women and young people aged 11 to 24. With a projected investment of

**38.5 M PESOS
(\$610,000)** BY JULY 2025,

the programme has already benefitted over

6,000

young people and women in the community by developing comprehensive programmes that provide education and employment opportunities.

ECOSYSTEM RESILIENCE

In communities around Boca Chica, climate change threatens infrastructure, damages housing and reduces incomes as travel disruptions lead to lost wages. As well as social initiatives, DP World supports environmental schemes to future proof the communities around Caucedo port.

ENVIRONMENTAL INTERVENTION IN THE COMMUNITY

FONDO DE AGUA SANTO DOMINGO: ECOSYSTEM RESILIENCE AND SUSTAINABLE AGRICULTURE

The Fondo de Aqua initiative helps protect the Brujuelas River — a key local water source in Santo Domingo that's under pressure from land degradation and climate stresses.

With DP World's support, the programme is restoring damaged land in the river's micro-basin. It has rehabilitated

12 PLOTS

covering 26.18 hectares by reforesting the area and improving farming methods.

So far

32,500 TREES

have been planted.

These actions help the land absorb and filter water more effectively, strengthen biodiversity, and reduce erosion. Most importantly, they help secure cleaner, more reliable water for surrounding communities.

The project strengthens DP World's focus on sustainability and community well-being, aligning closely with its wider human capital development priorities.

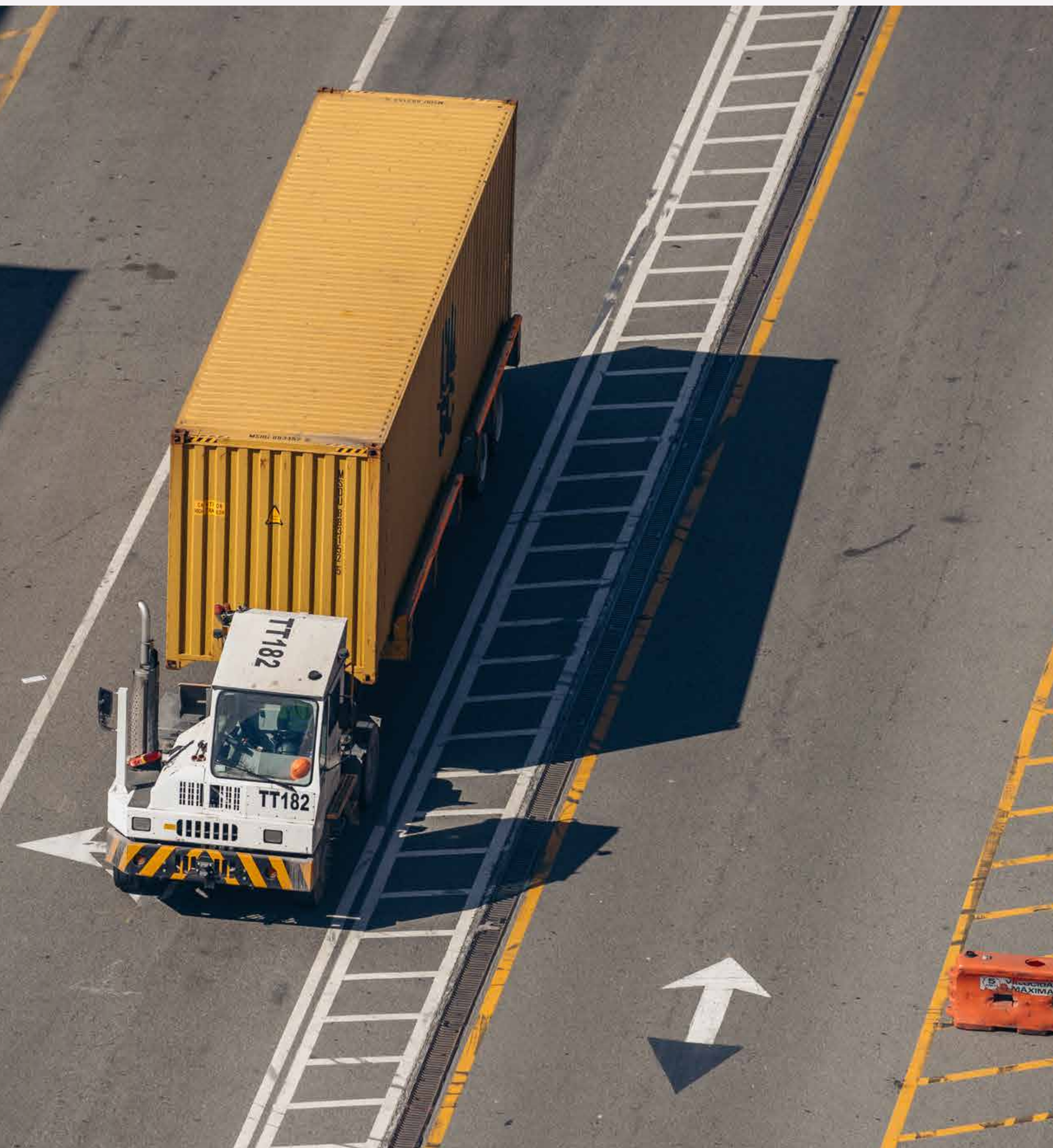


CONCLUSION

LOOKING AHEAD: TRADE'S EFFECT IN THE DOMINICAN REPUBLIC

This report shows that the Caucedo terminal, operated by DP World in the Dominican Republic, is not only an economic engine for the Ozama Region, but a driver of national growth in the Dominican Republic. Its operations contribute hundreds of millions of dollars to the Dominican Republic's economy and support thousands of jobs across the country, creating opportunities for young people and women while creating dependable access to global markets for local businesses. By strengthening the nation's shipping connectivity, the Caucedo terminal unlocks future gains in exports and productivity, widening the country's economic frontier. And through its investment in skills, community programmes and environmental resilience, DP World in the Dominican Republic is extending the benefits of trade to the people and places that call this country home.

This is the DP World Effect in motion: when trade infrastructure is designed with communities in mind, its value reaches far beyond the quayside.



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