

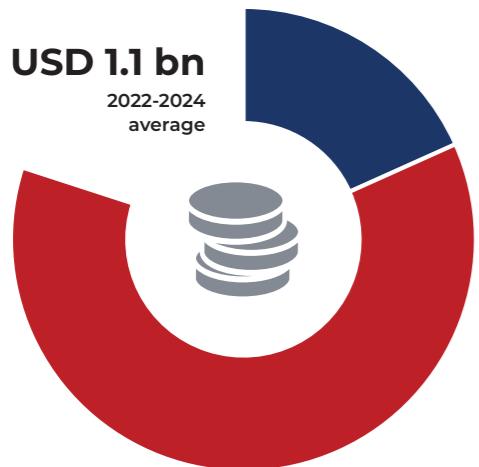
DP WORLD DAKAR'S IMPACT IN SENEGAL & NEIGHBOURING MARKETS, 2022-2024

DP WORLD DAKAR HAS A SUBSTANTIAL SOCIOECONOMIC IMPACT IN SENEGAL AND BEYOND:

- Core impact of DP World's operations including upstream supply chain and wage-spending
- Downstream catalytic impact through trade facilitation

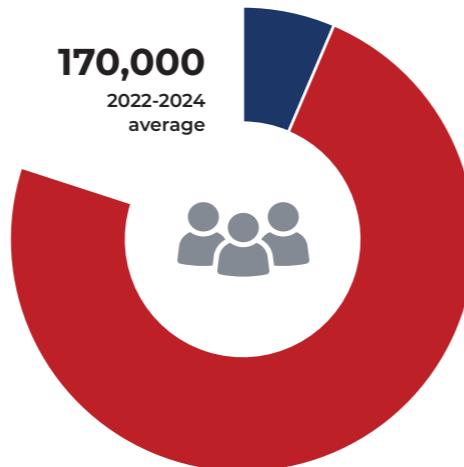
CONTRIBUTION TO GDP

3.8% of Senegal's GDP



JOB SUPPORTED

3.1% of Senegal's employment



TAX REVENUES SUPPORTED

3.5% of Senegal's tax revenues



NEIGHBOURING MARKETS

USD 11 m
3,100 jobs supported

Average annual downstream catalytic trade contribution to GDP and jobs supported in neighbouring markets.

- Mali
- The Gambia
- Guinea-Bissau

USD 6 m
2,300 jobs supported

USD 240 m
82,500 jobs supported

THIS VALUE CREATION AND OTHER INITIATIVES BENEFIT DP WORLD'S STAKEHOLDERS IN SENEGAL:



PEOPLE

728
Permanent employees in 2024

22% females
In senior management roles in 2024, up from 13% in 2022

30,800 hours
Total training to support employee development

0 fatalities
Since 2008



CUSTOMERS

846,500 TEU
7% annual increase in container volumes since 2022

5.1 m
Customer administration hours saved by digital invoicing in 2024

USD 1.1 bn
Average contribution to GDP through port operations and trade facilitation

156,500
Average jobs supported via trade facilitation, equivalent to 3% of total employment



SUPPLIERS

84%
Average local procurement, boosting local business development

USD 31 m
Average contribution to GDP through local procurement

5,400
Average jobs supported through local procurement



PARTNERS

USD 203 m
Average tax revenues supported through corporate, labour, production and consumption taxes

3.5%
Average annual tax supported equivalent to 3.5% of national tax revenues

Value for Partners
Collaboration with Senegalese Customs on integrated systems strategically repositions regional competitiveness of the Port of Dakar



COMMUNITIES

USD 36 m
Average contribution to GDP through wage spending

7,800
Average jobs supported through wage spending

USD 1.3 m
Total spent on community upliftment initiatives since 2022

35,200
Beneficiaries of community upliftment initiatives since 2022

397,000
Dependents benefit from jobs supported by DP World Dakar



ENVIRONMENT

15%
Annual reduction in CO₂e emissions since 2022

11%
Reduction in electricity use from 2023 to 2024

39,000 litres
Fuel savings achieved between 2023 and 2024

348 tonnes
Reduction in waste generation since 2022

Quality jobs, skills and safe workplaces

Faster and smarter trade, enabling business competitiveness and growth

Boosting business development through local procurement

Building lasting partnerships for shared prosperity and innovation

Investing to build resilient communities

Reducing emissions, conserving resources, and protecting natural habitats for future generations